

# Medical Affairs Launch Excellence Guide and Templates

Best Practices for Medical Affairs



# Acknowledgments

The Medical Affairs Professional Society (MAPS) would like to thank the following contributors to the Medical Affairs Launch Excellence Guide and Templates—Best Practices for Medical Affairs.

- **Ramin Farhood, PharmD, MBA**  
Vice President, Head of Global Medical Affairs, AveXis
- **Greg Keenan, MD**  
Former Vice President, Medical Affairs and US Head Medical Officer, AstraZeneca
- **Tricia L. Gooljarsingh, PhD, CMPP**  
Senior Director, Ironwood Pharmaceuticals
- **Meg Heim, RN, MAS**  
Vice President, Head of North America DCV Scientific Communications, NA DCV Medical Affairs, Sanofi
- **Lobna Salem, MD, MBA**  
Chief Medical Officer, Developed Markets, EMB, Upjohn Pfizer
- **Paul Tebbey, PhD, MBA**  
Therapeutic Area Head, US Oncology Medical Affairs, AbbVie
- **Anna Walz**  
CEO and Founder, MedEvoke

Those named above contributed to Medical Affairs Launch Excellence Guide and Templates—Best Practices for Medical Affairs in their personal capacity. The views expressed and guidance provided in this document and associated presentation are their own and do not necessarily represent the views of their named employers.



# Practical Tools and Insights

- These templates are intended to serve as a tool to provide launch excellence guidance and recommendations to Medical Affairs professionals
- The activities listed and recommendations provided should be tailored based on the individual organization, product, and market landscape
- The views and information provided do not reflect the position or views of any one individual or company
- The **Medical Affairs Launch Excellence Guide and Templates—Best Practices for Medical Affairs** with sample complementary templates provides a starting point for launch excellence planning



# Medical Affairs Launch Excellence Templates

Customizable templates will support information sharing, add value by providing structure and consistency of thinking during planning and communication, and create common expectations for each functional area.



# Strategic Imperatives (SIs)

## Step-by-Step Instructions

- 1) Discover:** Reading through the existing scientific compendium, certain themes related to required foundational knowledge or needs, ownable stakes or value, or even aspirational goals should become obvious.
- 2) Synthesize:** For a communication strategy to be effective, there must be at least 1, and no more than 8, major strategic imperatives. From analysis of the compendium, compile imperatives that best establish the brand's proposition.
- 3) Edit:** By definition, strategic imperatives are precise, concise, singular, and measurable. For each synthesized imperative, the verbiage is pared down to a single sentence or phrase that captures only the essential elements of the concept, avoiding compound statements and statements that speak too broadly or generically.
- 4) Categorize:** Assign a category for each strategic imperative. This is a 1- to 4-word description that identifies the need the SI speaks to.
- 5) Review:** Review the strategic imperatives with the team and obtain final approval and sign-off.

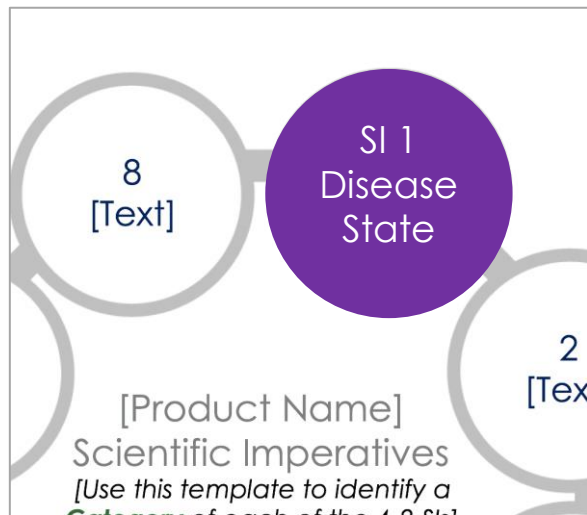
Scientific Compendium is a collection of a product's scientific narrative and the annotated references that support each message.





# Strategic Imperative—Example

## Category example SI 1



## Full-text version of strategic imperative

SI 1

An anticoagulant alternative is needed for VTE treatment, prophylaxis, and stroke prevention with improved treatment outcomes

SI 2

[Text]



# [Product Name] Strategic Imperatives

Derive 4 to 8 strategic imperatives from the scientific compendium that are concise (less than 15 words), meaningful, singular (refrain from compound statements), and impactful.

SI 1

[Text]

SI 2

[Text]

SI 3

SI 4

SI 5

SI 6

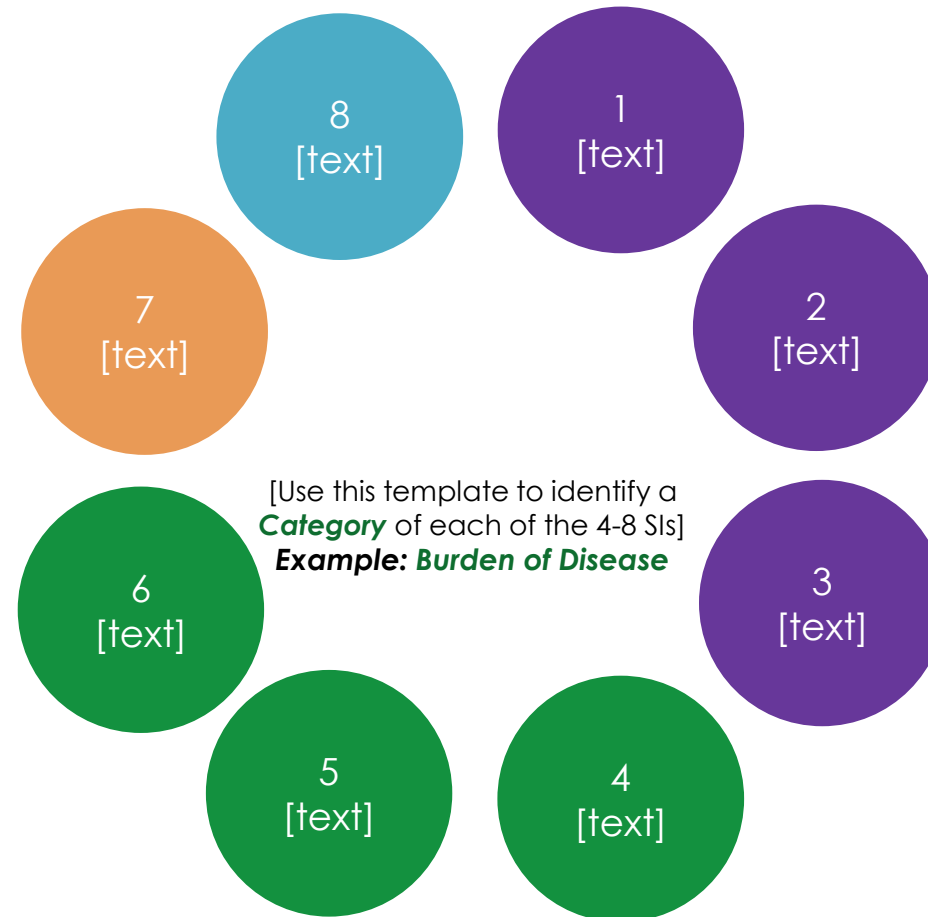
[Text]

SI 7

SI 8



# [Product Name] Strategic Imperatives



[Product Name]  
Strategic Imperatives





# Insight Collection

Source of Information	Frequency	Insight Description	Strategic Imperative Supported	Strategic Impact	Action Taken/Resolution
Key Opinion Leader					
Healthcare Professional					
Digital Opinion Leader					
Payers					
Advocacy Group					

SI 1	SI 2	SI 3	SI 4	SI 5	SI 6	SI 7	SI 8
XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX



# Scientific Exchange Plan

Name of Opinion Leader	Strategic Imperative Supported	Scientific Interests	Investigator-Sponsored Studies/Collaborative Research	Company-Sponsored Research	Ongoing/Planned Publications	Advisory Boards/Steering Committees	Congress Presentations	CME Activity

SI 1	SI 2	SI 3	SI 4	SI 5	SI 6	SI 7	SI 8
XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX



# Competitive Landscape

Product	Company	Phase of Development	Key Differentiation Features	Key Clinical Trials	Launch Date	Regions of Availability and Cost	Strengths and Weaknesses



# Competitive Landscape

Characteristic	[Your Product]	[Competitor A]	[Competitor B]	[Competitor C]
Indication/Status				
Dosage/Administration				
Efficacy				
Side Effects/Tolerability				
Safety				
Contraindicated Population				
Pharmacokinetics				
Mechanism of Action				
Cost				
Advantage/Disadvantage/ Equivalent (to launch product)				
Other				



# Unmet Medical Need

	Current Unmet Need	Strategic Imperative Supported
Disease Management	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	
Safety	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	
Tolerability	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	
Effectiveness	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	
Access	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	
Data Generation Gap	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	
Other	<ul style="list-style-type: none"> <li>• [TBD]</li> <li>• [TBD]</li> </ul>	

SI 1	SI 2	SI 3	SI 4	SI 5	SI 6	SI 7	SI 8
xxx	xxx	xxx	xxx	xxx	xxx	xxx	xxx



# Functional Area Medical Objectives and Related Tactics

Strategic Imperative Supported (SI)	Functional Medical Objectives (MO)	Tactics
SI 1 [TBD]	SI 2 [TBD]	SI 3 [TBD]
SI 5 [TBD]	SI 6 [TBD]	SI 8 [TBD]

## Functional Medical Objectives (MO)

- 1. [TBD]
- 2. [TBD]
- [TBD]
- [TBD]
- [TBD]

## Tactics

- 1. [TBD]
- 2. [TBD]
- [TBD]
- [TBD]
- [TBD]







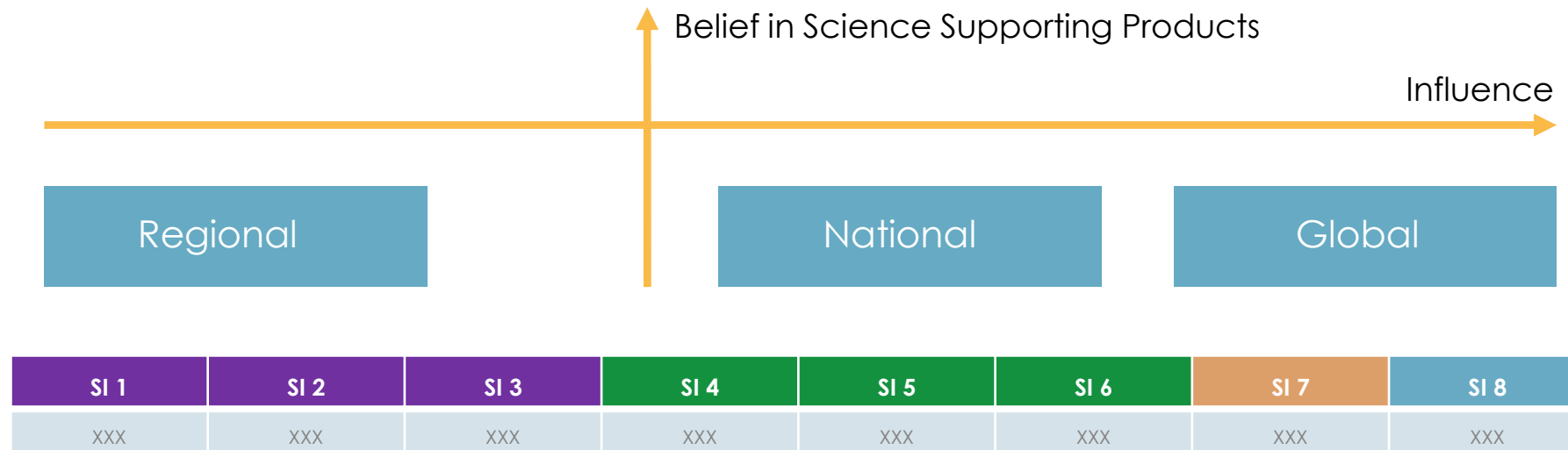
# [Country/Region] Medical Affairs Tactics—[Functional Area] Initiatives

Strategic Imperative Supported	MO	Tactic	Target	Description	Key Performance Indicator	Q1 Q2 Q3 Q4			
						Q1	Q2	Q3	Q4
XXX						X			
XXX								X	
XXX							X		
XXX									
XXX									
XXX									
XXX									
XXX									
SI 1	SI 2	SI 3	SI 4	SI 5	SI 6	SI 7	SI 8		
XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX		



# External Stakeholder Engagement Considerations

- What criteria are used for characterizing regional, national, and global stakeholders?
- What is the geographic engagement plan?
- Is there sharing of the relationships (regional vs national vs global)?
- Is there a plan for engaging with emerging thought leaders?





# Medical Information Plan

FAQ	FAQ Description	Audience	Training Status	Strategic Imperative Supported
[TBD]	[TBD]		[TBD]	

SI 1	SI 2	SI 3	SI 4	SI 5	SI 6	SI 7	SI 8
XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX

# Launch Timeline—Target [Date]

2020			2021												2022			
Q4			Q1			Q2			Q3			Q4			Q1			
Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	
▲ XXX		▲ XXX			▲ XXX			▲ XXX		▲ XXX				▲ XXX				★ Launch
		▲ XXX			▲ XXX			▲ XXX					▲ XXX					

**Label Assumptions:**

- [TBD]
  - [TBD]
- [TBD]
  - [TBD]



# Launch Dashboard—Metric Monitoring

Priority	Status	Strategic Imperative Supported	Deliverable	Accountable	Due Date	Key Interdependencies	
1	●						
2	●						
3	●						
4	●						
5	●						
Risk				Mitigation			
SI 1	SI 2	SI 3	SI 4	SI 5	SI 6	SI 7	SI 8
XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX